



# Asset management

July 2023



**Caisse  
des Dépôts**  
GROUPE

# Caisse des Dépôts in brief



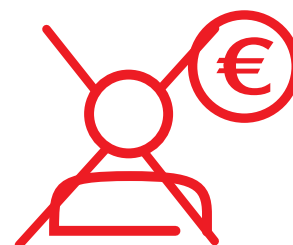
## Caisse des Dépôts: public interest missions laid down by law



A public financial institution reporting to and guaranteed by the French parliament



A long-term investor serving the public interest and contributing to economic development in France



No shareholders



CDC's resources do not come from taxes paid in France, but instead from a portion of French households

**€2,429m**

contributed to the French government's budget in 2022



# An investor serving the public interest and contributing to economic development

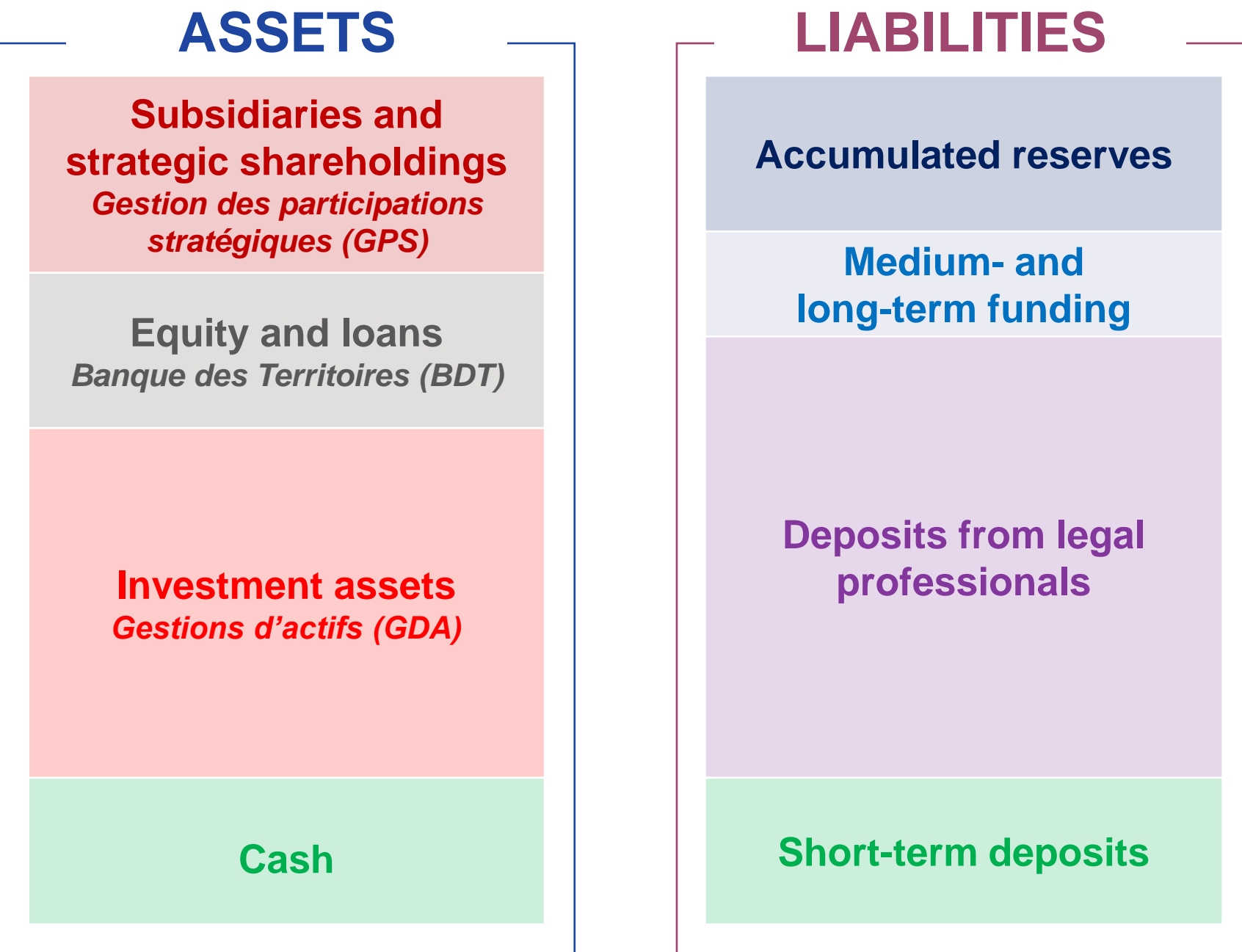
“Through its unique alliance between public and private economic actors, Caisse des Dépôts Group has deep commitments to all regions and communities across France and is working to accelerate the environmental transition and offer a better life for all.”

## Caisse des Dépôts: 4 core activities and 2 strategic partners

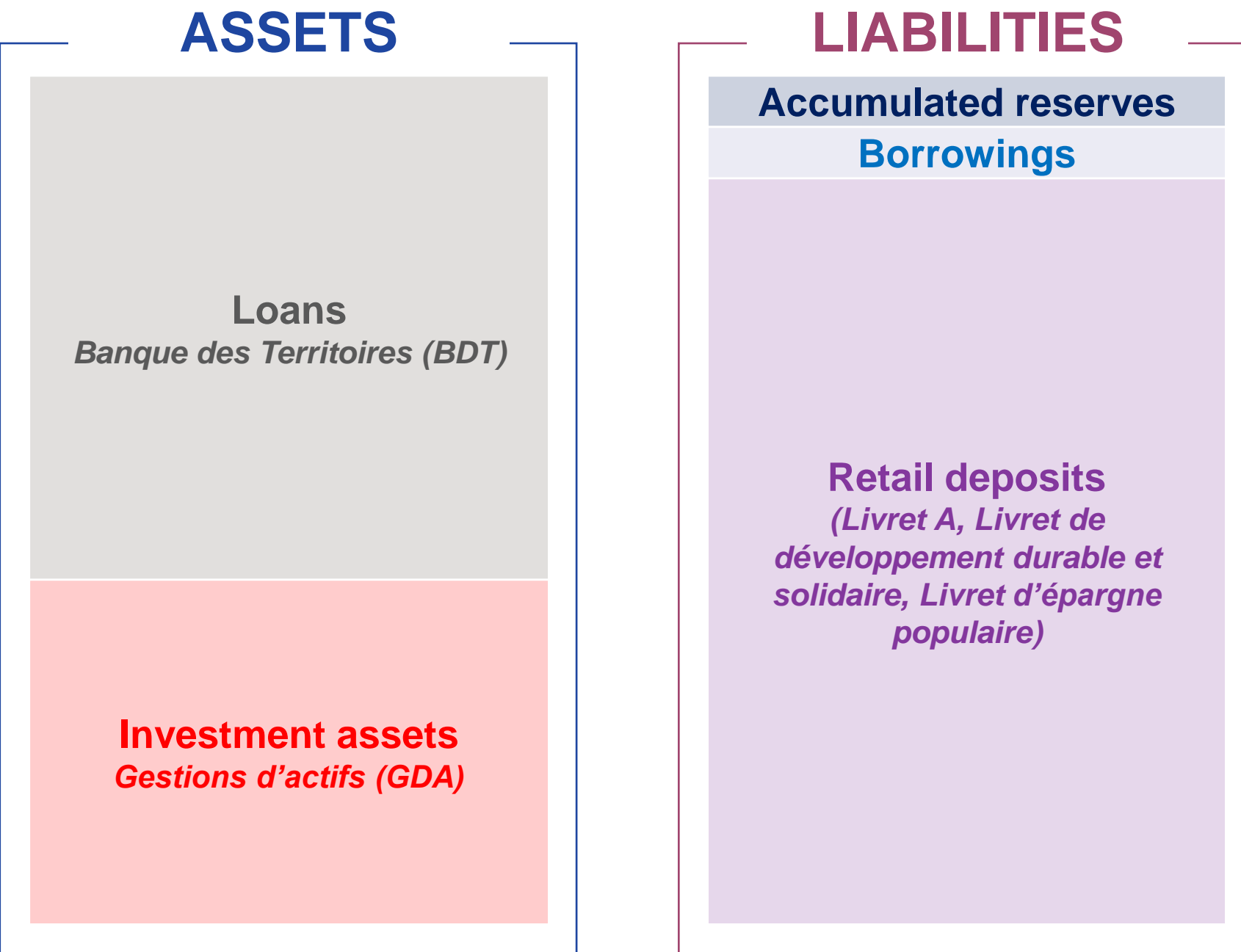


# Caisse des Dépôts operates on two balance sheets

## Central Sector



## Savings Funds



# Asset management

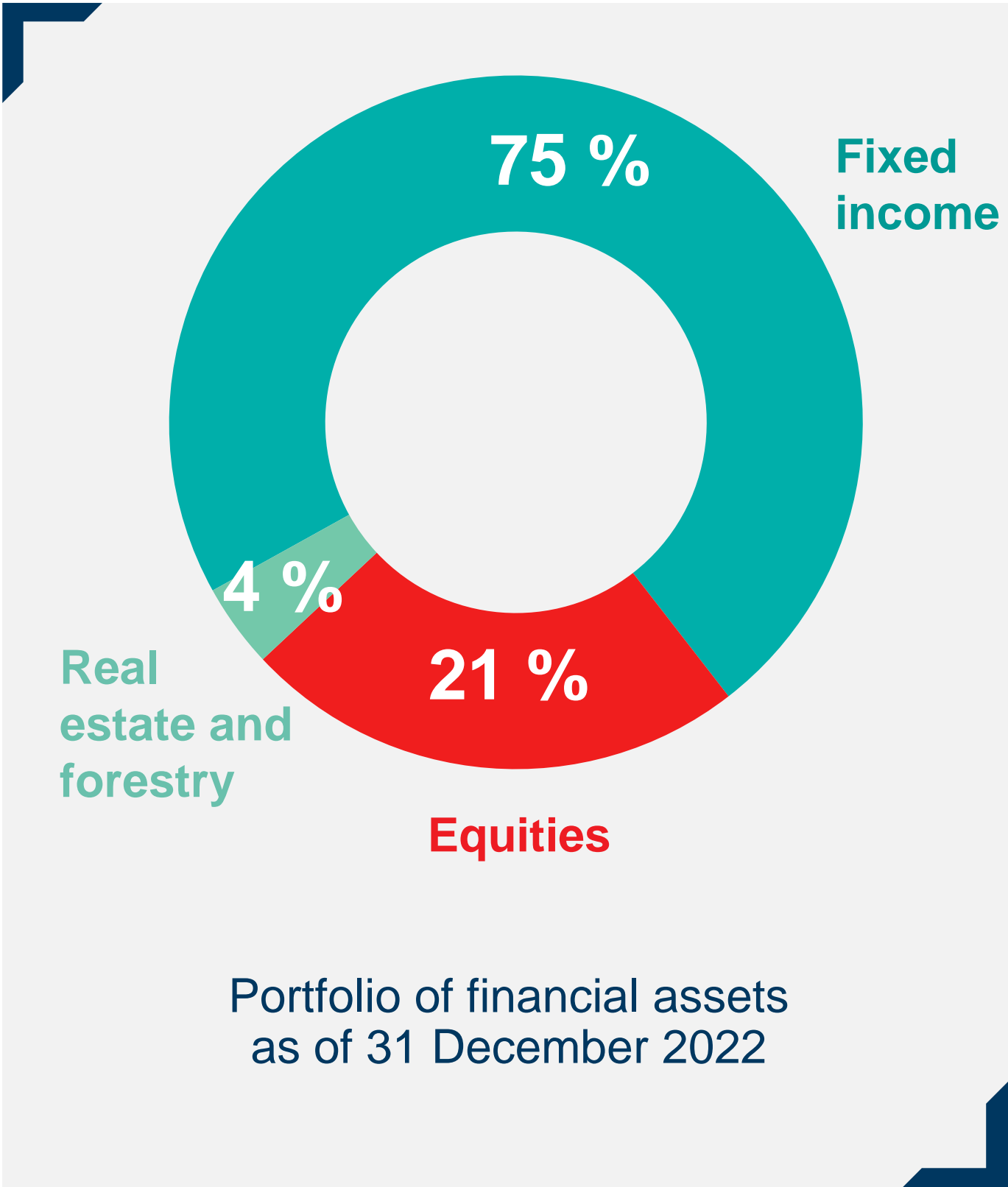
Management of financial investments: bonds, equities, non listed assets, real estate, forestry, etc.

Financial investments made by the Asset Management Division are distinct from CDC's subsidiaries and strategic shareholdings, Banque des Territoires' investment and financing activities in French regions, and Bpifrance's activities in the financing of companies and direct investments.

The Asset Management Division acts as an institutional investor and asset manager.

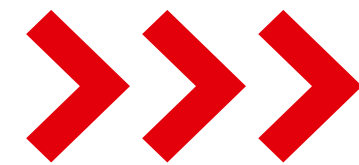


## A CENTRAL PLAYER IN THE FINANCIAL MARKETPLACE



# Asset management

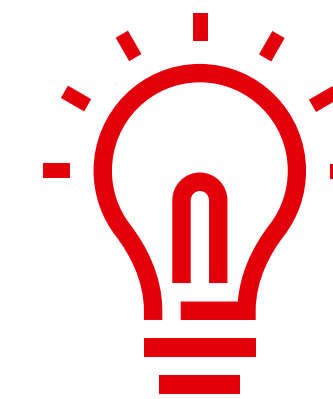
## Role and missions



Generate stable returns



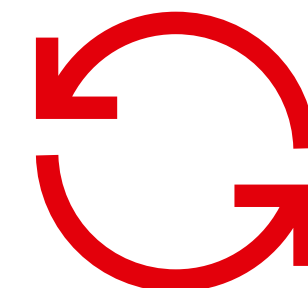
Promote improvements in non-financial outcomes by investees via our Responsible Investor Policy



Implement a diversification strategy by optimising the risk/return trade-off



Contribute to the financing of the economy



Be reactive in order to tackle liquidity issues



Make a significant contribution to the asset-liability matching of the two balance sheets  
(Savings Funds and Central Sector)

# Asset management

## Positioning and specific features

Investment vision **long-term**

A **responsible and committed** investor in all asset classes

**Direct management** (more than 95% of invested assets),  
mostly in France (70%) and Europe (25%)

A **major contributor to Group results**

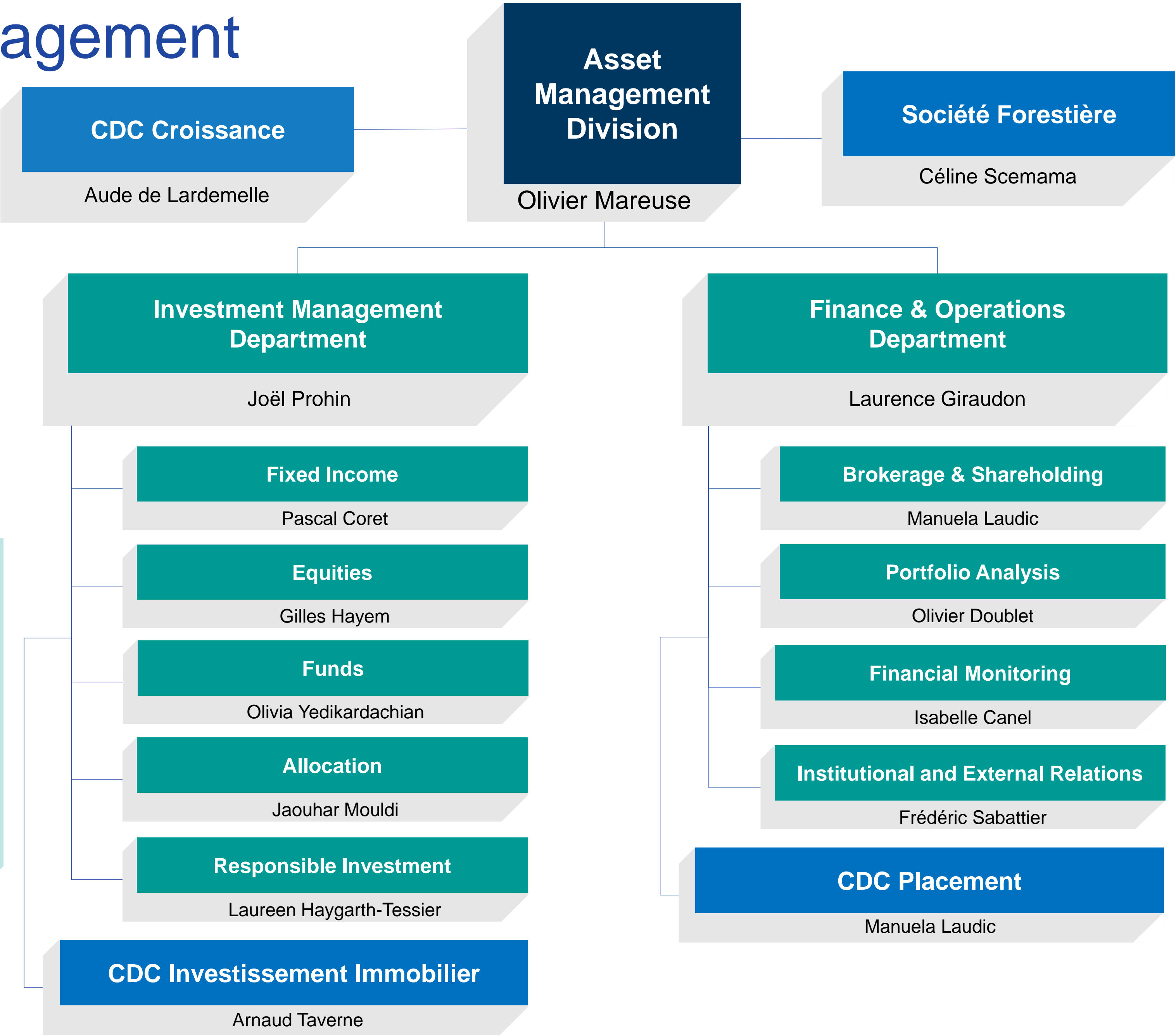
A **public institutional investor** and key player in financial market initiatives

**3 specialised subsidiaries** in real estate asset management, small- and mid-cap equities, and forestry



# Asset management

Organisational structure





# 100% responsible investment

## Asset management

### Consistent and long-standing focus on all non-financial issues

- Founding signatory and co-sponsor of the UN Principles for Responsible Investment (**UN PRI**) since 2006
- Active member of several French associations and organisations that promote responsible investment, including the Institut de la Finance Durable and the Forum pour l'Investissement Responsable (FIR, the French Sustainable Investment Forum)
- A recognised responsible investor: named the “Most Influential ESG Investor” for 2022 by Instit-Invest (L'Agefi)

Les  ouronnes  
INSTIT INVEST



### Groundbreaking ESG targets

- Implementation of the Caisse des Dépôts Charter for Responsible Investment, with its thematic policies
- Measurement of the portfolio's biodiversity footprint and sector-based engagement to reduce it
- Ambitious quantitative targets for shareholder dialogue on climate, biodiversity, employment-related, social and corruption issues
- High standards for shareholder engagement:
  - through participation in votes at all general meetings of companies in which GDA is a shareholder based on a public voting guidance document
  - through private bilateral dialogue with senior management and governance bodies of investee companies

### Roll-out of an SDG strategy focusing on 4 high-priority SDGs



# 100% responsible investment

## Asset management

### A specific commitment to climate-related issues



#### A highly ambitious climate strategy

- Achieve carbon neutrality by 2050 and align with the 1.5°C pathway
- Founding member of the Net-Zero Asset Owner Alliance (NZAOA)



#### A robust shareholder engagement policy

- Sustained bilateral dialogue
- Participation in votes at all general meetings, after in-depth internal analysis
- Greater weighting of ESG performance criteria in determining variable remuneration (at least 15%)

### EXCLUSIONS

#### CLIMATE



#### Coal

Exclusion thresholds: 5% of revenue or 300 MW in coal power expansion plans, or 10 Mt (mining companies), or 10 GW (utilities), or absence of plan to exit from coal by 2030 or 2040



#### Oil and Arctic fuels

- **Conventional:** exclusion of companies without a plan in place to reduce oil production
- **Non-conventional:** exclusion threshold of 10% of revenue from shale gas, oil sands or Arctic gas



#### Transportation

Exclusion of new shareholdings, new infrastructure or new projects without a decarbonisation target or not aligned with the 1.5°C pathway

#### BIODIVERSITY



#### Pesticides

Exclusion threshold: 20% of revenue in pesticides (enters into effect at end-2023)



#### Deforestation

- Any financial product involving speculation in agricultural commodities
- Commodity producers and wholesalers not having put in place a recognised policy to prevent deforestation

#### OTHER



#### Tobacco



#### Non-conventional weapons

# Developing cooperative initiatives

## Asset management



### **Relance Durable France investment program**

Launched in mid-2020 with France Assureurs to provide capital and debt support for French small- and mid-cap companies, particularly in the healthcare and tourism sectors

### **Objectif Climat funds**

Alongside 11 major investors, selection of 3 equity and credit funds applying 3 innovative methodologies to align portfolios with the Paris Agreement (€600m)

### **ISALT (Investissements Stratégiques en Actions Long Terme)**

Establishment of an asset management company (39% owned by CDC) to manage strategic equity funds (FSP and FST), to invest in French companies

### **Émergence**

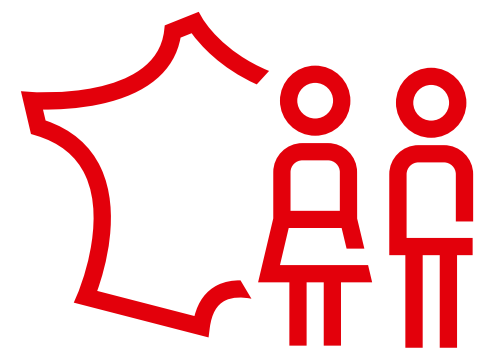
A French SICAV created to support entrepreneurial asset managers, which is chaired by CDC

# CDC Croissance

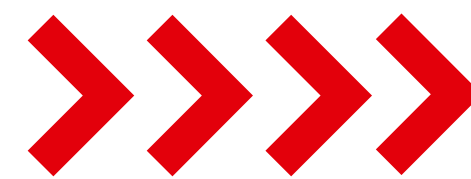
## Structure and mandate

A portfolio management company and wholly owned subsidiary of CDC

**CDC** CROISSANCE



21 employees



Founded in 2001



Focused on small- and mid-cap listed companies based in France and the eurozone



More than €3bn in assets under management



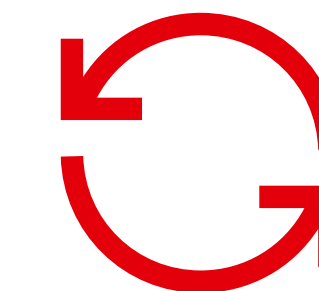
2 generalist mid-cap funds:

CDC PME Croissance (2001) et CDC EURO Croissance (2018),

2 themed small-cap funds:

CDC TECH Croissance (2019) et CDC Croissance Durable (2020)

1 themed SICAV: CDC Tech Premium (2022)



Selective stock-picking strategy

Integration of ambitious ESG criteria

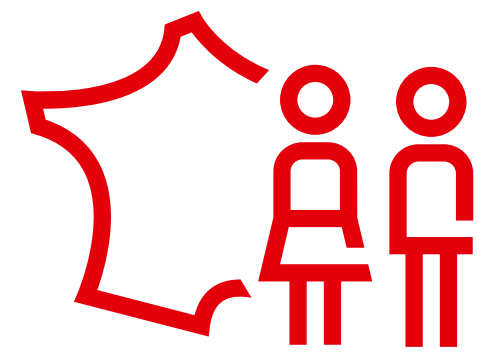
Long-term capital growth

Low turnover ratio

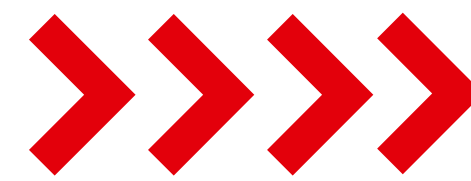
# CDC Investissement Immobilier

## Structure and mandate

**CDC** INVESTISSEMENT  
IMMOBILIER



36 employees



Founded in 2015



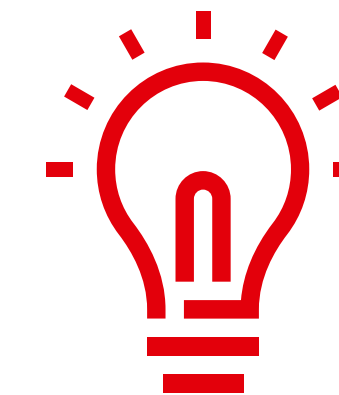
Dedicated to real estate asset management on behalf of CDC and co-investment partners



10.7bn real estate portfolio



Segments: offices, residential, retail, hospitality and logistics, in France and in Europe

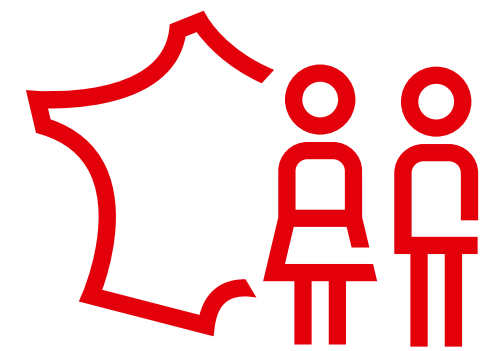


Long-term optimisation and build-up strategy

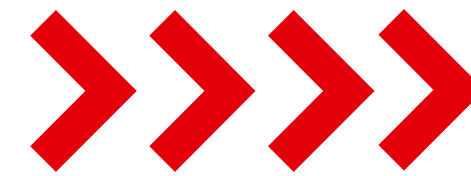
# Société Forestière

## Structure and mandate

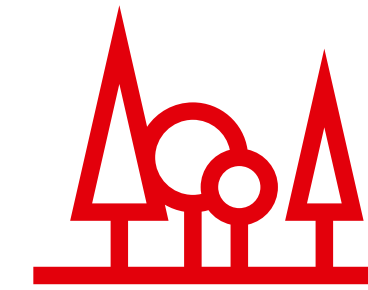
A forestry management company and 49.999%-owned subsidiary of CDC (CNP Assurances: 49.999% and Amundi: 0.002%)



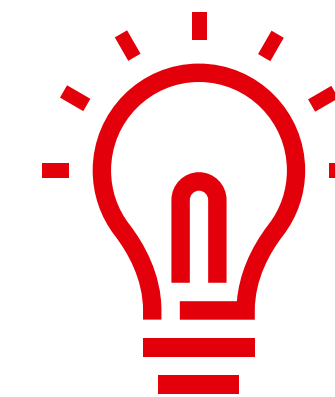
180+ employees



Founded in 1966  
Licensed by the AMF



Forests valued at €2bn  
forests under management  
(307,000 hectares)  
Manager of 100 forestry funds



Sustainable forest management  
Investment expertise and assistance  
Timber production and marketing  
Promotion of forest externalities and amenities  
Consultancy services and expertise provided to local and regional authorities



A major player in the forestry sector, Société Forestière is one of the leading services companies working in forest and natural area management in France

# CDC Placement

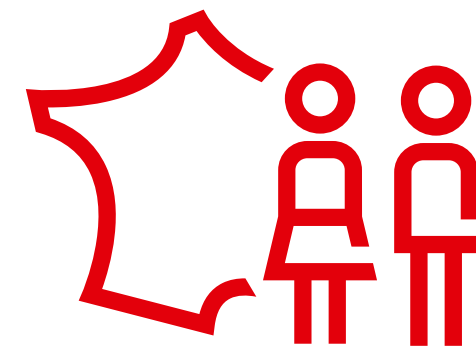
Wholly owned  
subsidiary of CDC

## Structure and mandate

CDC PLACEMENT



Investment firm licensed by the Autorité de Contrôle Prudentiel et de Résolution (ACPR) to **provide investment services as part of the Caisse des Dépôts group since 2009**



### **21 employees**

Traders, financial engineers, securities services, IT and related support functions



### **Authorised investment services:**

- Reception and transmission of orders (RTO) for third parties
- Order execution for third parties
- Investment consultancy services
- Non-guaranteed investments



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